Nonprofit Risk Management Center

Find the answer here | nonprofitrisk.org

Scenario Planning Resources

Scenario Planning For Nonprofits Amid Covid-19 - The Bridgespan Group (downloadable tool that includes fillable worksheet!)
https://www.bridgespan.org/bridgespan/Images/articles/nonprofit-scenario-planning/nonprofit-scenario-planning-covid-19-toolkit-pdf-editable.pdf

Accompanying article – Making Sense of Uncertainty: Nonprofit Scenario Planning
https://www.bridgespan.org/insights/library/strategy-development/nonprofit-scenario-planning-during-a-crisis

And another accompanying article – How One Organization Used Scenario Planning To Think Through Its Covid-19 Future
https://independentsector.org/news-post/how-one-organization-used-scenario-planning-to-think-through-its-covid-19-future/

Scenario Planning Playbook-Georgia Center for Nonprofits (includes fillable worksheet!)
https://mcusercontent.com/020fc8481c18f9e7745d240b7/files/a165eb05-a40a-4e7b-ba56-a9c6876efd81/Scenario_Planning_Playbook_vhandouts_.pdf

Ready and Resilient: Use Scenarios To Plan For What's Ahead – PWC (includes examples for different scenarios early in COVID)
https://www.pwc.com/us/en/library/covid-19/pdf/pwc-wave-3-covid-scenario-planning-pdf-v4.pdf

Overcoming Obstacles To Effective Scenario Planning – McKinsey (includes do's and don'ts)
https://www.mckinsey.com/business-functions/strategy-and-corporate-finance/our-insights/overcoming-obstacles-to-effective-scenario-planning

Scenario Planning and Strategic Forecasting – Forbes (outlines the process in 8 steps, includes sample scenario matrix)
https://www.forbes.com/sites/stratfor/2015/01/08/scenario-planning-and-strategic-forecasting/?sh=3f7464d3411a

What Functional Leaders Should Know About Scenario Planning – Gartner (includes some good practical tips for analysis in scenario planning)
https://www.gartner.com/smarterwithgartner/what-functional-leaders-should-know-about-scenario-planning

Scenario Planning Produces Better Benefits Strategies, SHRM (specific to the context of employee benefits)
https://www.shrm.org/resourcesandtools/hr-topics/benefits/pages/scenario-planning-produces-better-benefit-strategies.aspx